

## Message Text

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ACTION EUR-25

INFO OCT-01 ISO-00 USIE-00 INRE-00 NSCE-00 CIAE-00 PM-07

INR-10 L-03 NEA-10 NSAE-00 PA-04 RSC-01 PRS-01 SPC-03

TRSE-00 SAM-01 SAJ-01 SS-20 NSC-10 H-03 ACDA-19 DRC-01

SSO-00 /120 W

----- 021337

O R 231950Z FEB 74

FM USMISSION NATO

TO SECSTATE WASHDC IMMEDIATE 4246

SECDEF WASHDC

INFO USDELMC

USNMR SHAPE IMMEDIATE

C O N F I D E N T I A L USNATO 1019

E.O. 11652: GDS

TAGS: PFOR, NATO

SUBJECT: SURVIVABILITY OF NATO HEADQUARTERS - COUNCIL MEETING

FEB 27, 1974

REFS: A. USNATO 4455

B. STATE 191775

C. USNATO 335

D. STATE 17833

SUMMARY: MISSION PROPOSES TO TABLE DIFFERENT OPTIONS FOR PROVIDING SURVIVABILITY OF ESSENTIAL FUNCTIONS OF NATO HQ. OPTIONS INCLUDE:

- (A) RELOCATION OF ALTERNATE NAC/MC TO NEARBY EUROPEAN SITE;
  - (B) RELOCATION OF ALTERNATE NAC/MC TO UK OR NORTH AMERICA; AND
  - (C) RELOCATION OF REAL NAC/MC TO SHAPE WITH RECONSTITUTION AS BACKUP.
- ACTIONED REQUIRED: WASHINGTON GUIDANCE BY FEB 26.

1. AT THE NAC MEETING FEB 27, I PROPOSE TO ASK COUNCIL THAT APPROPRIATE COMMITTEES REEXAMINE DIFFERENT APPROACHES, BESIDES HARDENING AT EVERE, TO PROBLEM OF SURVIVABILITY OF ESSENTIAL FUNCTIONS OF NATO HQ. THE OPERATING PREMISE WOULD BE THAT A CONFIDENTIAL

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VENTIONAL CONFLICT COULD LIKELY INVOLVE A RELATIVELY BRIEF PERIOD OF INSTABILITY, SAY LESS THAN TWO WEEKS, WHEN SOME FORM OF PROTECTION OF THE ESSENTIAL FUNCTIONS OF THE NAC/MC IS REQUIRED.

2. MISSION PROPOSES TO PRESENT FOLLOWING OPTIONS FOR STUDY AS POSSIBLE SURVIVABILITY ACTIONS IN TIME OF CRISIS:

A. RELOCATE ALTERNATE NAC/MC: UNDER THIS OPTION, AN ALTERNATE NAC/MC WOULD BE FORMED OF DEPUTY SYG, DEPUTY PERMREPS, DEPUTY CHAIRMAN, MC, AND DEPUTY MILREPS. THIS ALTERNATE NAC/MC WOULD RELOCATE TO AN EXISTING SITE IN BELGIUM OF THE NETHERLANDS, AND WOULD ASSUME FULL RESPONSIBILITIES WHEN DIRECTED WHEN EVERE IS NO LONGER CAPABLE OF FUNCTIONING AS HQ. PRIMARY PERMREPS/MC COULD THEN

JOIN ALTERNATE SITE AS APPROPRIATE. THIS OPTION WOULD REQUIRE:

(1) PRE-SELECTION OF VARIOUS SITES SUCH AS CHATEAUS OR EVEN HOTELS, ONE OF WHICH TO BE CHOSEN AT THE LAST MUNUTE AS CIRCUMSTANCES DICTATE.

(2) MOBILE COMMUNICATIONS FACILITIES ASHORE OR, POSSIBLY AFLOAT IF SITES WERE TO INCLUDE A COASTAL LOCATION. MOBILE COMMUNICATIONS VANS, WHICH COULD ALSO CARRY BASIC DOCUMENTS AND ESSENTIAL FILES, WOULD REPRESENT ONLY SIGNIFICANT EXPENSE OF THIS OPTION.

COORDINATION WITH NICSMA IN THIS REGARD IS SEEN AS POSSIBILITY.

(3) PROVISION FOR TRANSPORTING ALTERNATE NAC/MC WITH ESSENTIAL SUPPORTING STAFF, TO DESIGNATED SITE.

(4) PRE-STOCKED PROVISIONS AND SUPPLIES AT EACH POSSIBLE PRE-SELECTED SITE.

A. RELOCATE ALTERNATE NAC/MC TO UK OR NORTH AMERICA: AS A FURTHER DEVELOPMENT OF OPTION SUBPARA 2A ABOVE, THIS APPROACH WOULD INVOLVE RELOCATING THE ALTERNATE NAC/MC TO UK OR NORTH AMERICA (PRESUMABLY WASHINGTON DC) EARLY IN THE CRISIS. THE DEPUTY SYG, DEPUTY PERMREPS, DEPUTY MILREPS, ETC WOULD BE ABLE TO PICK UP ESSENTIAL FUNCTIONS OF THE NAC/MC WITHOUT THE MORALE-SHATTERING IMPACT OF THE NAC/MC PROPER LEAVING THE CONTINENT EARLY IN THE GAME.

C. RELOCATE PRIMARY NAC/MC (RECONSTITUTE FOR BACKUP): UNDER THIS OPTION, EARLY IN CRISIS, PREVIOUSLY DESIGNATED NATO AMBASSADORS AND DEFENSE ATTACHES IN A NATO CAPITAL WOULD COMMENCE PREPARATIONS TO ASSUME ROLE OF NAC AND MC TEMPORARILY. WHEN NO LONGER PRACTICABLE TO REMAIN AT EVERE, NAC, MC AND ESSENTIAL STAFFS WOULD RELOCATE TEMPORARILY REPEAT TEMPORARILY TO SHAPE WAR HQ ( A SKELETON STAFF MAY HAVE PRECEDED THIS MOVE). RECONSTITUTED NAC CONFIDENTIAL

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AND MC WOULD CONTINUE TO MONITOR SITUATION IN SHADOW CAPACITIES WHILE REAL NAC AND MC FUNCTION IN TEMPORARY LOCATION AT SHAPE. IF CRISIS CONTINUES BEYOND, SAY, TWO WEEKS NAC, MC AND STAFFS WOULD RELOCATE TO A PERMANENT SITE FOR DURATION. PERMANENT SITE MAY BE IN SAME LOCATION AS RECONSTITUTED NAC, WHICH WOULD BE IN CHARGE DURING RELOCATION SHIFTS AND IF NAC/MC OTHERWISE UNABLE TO FUNCTION. THIS OPTION WOULD REQUIRE:

(1) PROVISION FOR SOME ENLARGEMENT OF PLANNED SHAPE HARDENED WAR HQ. THIS EXPENSE WOULD BE MUCH LESS THAN STARTING FROM SCRATCH AT EVERE.

(2) DESIGNATION OF NATO CAPITAL(S) IN WHICH RECONSTITUTION COULD OCCUR.

3. ACTION REQUESTED: I WOULD APPRECIATE WASHINGTON APPROVAL BY  
NOON FEN 26 BRUSSELS TIME TO TABLE OPTIONS OUTLINED ABOVE IN NAC  
ON ILLUSTRATIVE BASIS.  
RUMSFELD.

CONFIDENTIAL

<< END OF DOCUMENT >>

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 11 JUN 1999  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** n/a  
**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 23 FEB 1974  
**Decaption Date:** 01 JAN 1960  
**Decaption Note:**  
**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
**Disposition Authority:** golinofr  
**Disposition Case Number:** n/a  
**Disposition Comment:** 25 YEAR REVIEW  
**Disposition Date:** 28 MAY 2004  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1974ATO01019  
**Document Source:** ADS  
**Document Unique ID:** 00  
**Drafter:** n/a  
**Enclosure:** n/a  
**Executive Order:** 11652 GDS  
**Errors:** n/a  
**Film Number:** n/a  
**From:** NATO  
**Handling Restrictions:** n/a  
**Image Path:**  
**ISecure:** 1  
**Legacy Key:** link1974/newtext/t19740267/abbrytkl.tel  
**Line Count:** 114  
**Locator:** TEXT ON-LINE  
**Office:** n/a  
**Original Classification:** CONFIDENTIAL  
**Original Handling Restrictions:** n/a  
**Original Previous Classification:** n/a  
**Original Previous Handling Restrictions:** n/a  
**Page Count:** 3  
**Previous Channel Indicators:**  
**Previous Classification:** CONFIDENTIAL  
**Previous Handling Restrictions:** n/a  
**Reference:** A. USNATO 4455 B. STATE 191775 C. USNATO 335 D. STATE 17833  
**Review Action:** RELEASED, APPROVED  
**Review Authority:** golinofr  
**Review Comment:** n/a  
**Review Content Flags:**  
**Review Date:** 02 APR 2002  
**Review Event:**  
**Review Exemptions:** n/a  
**Review History:** RELEASED <02 APR 2002 by elyme>; APPROVED <03 JUN 2002 by golinofr>  
**Review Markings:**

Declassified/Released  
US Department of State  
EO Systematic Review  
30 JUN 2005

**Review Media Identifier:**  
**Review Referrals:** n/a  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** SURVIVABILITY OF NATO HEADQUARTERS - COUNCIL MEETING FEB 27, 1974  
**TAGS:** PFOR, NATO  
**To:** STATE  
SECDEF INFO USDELMC  
USNMR SHAPE  
**Type:** TE  
**Markings:** Declassified/Released US Department of State EO Systematic Review 30 JUN 2005